



OFFICE OF THE MAYOR
CITY OF CHICAGO

THE FIRST 30 DAYS OF THE EMANUEL ADMINISTRATION

For more information on the Emanuel Administration's first 30 days, go to: <http://www.cityofchicago.org/city/en.html>
To see a full list of the 100-Day goals, [please see the Chicago 2011 Transition Report](#).

Cut \$75 million from the 2011 budget

On his first full day in office, Mayor Emanuel announced \$75 million in savings to the City's budget by implementing a variety of cost-saving measures, including cutting senior management payrolls, reducing outside legal counsel expenses, merging overlapping functions across departments, freezing all non-essential contract spending, and improving grants management. In the 30 days since, the City has already implemented initiatives accounting for more than \$25 million worth of those projected savings, including \$17.5 million from freezing non-essential contract spending and procurement improvements, \$6 million in senior management expense reductions, \$1 million in reducing outside legal counsel expenses, and \$650,000 in real estate and energy reductions.

Redeployed 650 Chicago Police Department officers into Chicago's communities

The first month of Emanuel administration saw 650 Chicago Police Department officers redeployed to the beat. The first 500 of these police officers came primarily from the Department's Mobile Strike Force and Targeted Response Unit and were redeployed to districts 3, 4, 5, 6, 7, 8, 11, and 15. On June 12th, an additional 150 police officers were redeployed to districts 2, 9, 10, 12, 13, 14, 17, 18, 19, 20, 21, 22, 23, 24, and 25. These assignments are permanent.

Secured commitments from global companies to bring 2,700 jobs to Chicago

In the first month, Mayor Emanuel announced that three global companies will be bringing a total of 2,700 jobs to Chicago. Motorola Solutions will be adding 400 jobs to Chicago by the end of 2012. GE Capital announced it was adding 1,000 jobs to its Chicago contingent, doubling its staff in Chicago. United Airlines announced it was bringing 1,300 positions to Chicago from around its global operation.

Released report on City-County collaboration opportunities

The joint City-County Committee appointed by Mayor Emanuel and Cook County President Preckwinkle released its report, outlining a path to historic levels of City-County collaboration in order to reduce costs and improve services for residents. The report found that increasing City-County collaboration can save taxpayers up to \$140 million per year by 2014. Clear cost savings identified by the committee include streamlining custodial services (\$11 to \$23 million in savings), centralizing energy management (\$9 to \$23 million in savings), and expanding joint purchasing (\$12 to \$24 million in savings). The 7-member joint committee, comprised of non-profit, community and business leaders, worked on a pro-bono basis with both City and County staff and the Civic Consulting Alliance. The committee will continue to take a deeper look at how the City and County can integrate their health clinic systems and improve delivery of services to the people of Chicago.

Signed Executive Orders on Ethics Reform

As his first act in office, Mayor Emanuel signed three Executive Orders creating new ethics rules, including prohibiting new appointees from lobbying City government for two years after leaving the Administration, protecting City employees against pressure to give gifts or make political contributions to their superiors, and prohibiting City lobbyists from making political contributions to the Mayor. The Mayor also signed three Executive Orders on ethics originally issued by Mayor Daley, including a ban on political contributions to the mayor from the owners of companies that do business with the City, an order requiring City employees to comply with the hiring oversight rules adopted in connection with the Shakman litigation, and an order reaffirming that it is the duty of every City employee to report wrongdoing to the Inspector General. Mayor Emanuel also supported an ethics rule created and passed by the City Council that will revoke the floor privileges of aldermen convicted of bribery, perjury or any other felony.

Signed Executive Order on long-term financial planning

Mayor Emanuel signed an Executive Order creating a long-term budget and financial planning process. The Executive Order tasks the Office of Budget and Management and the members of the Mayor's Council on Budget, Business Development and Economic Issues with preparing an Annual Financial Analysis, which will include a trend analysis of all City funds, a financial forecast including a three-year baseline forecast and a three-year alternative forecast, and analyses of the City's reserves, capital program, debt, liabilities, and financial policies. The Annual Financial Analysis will be available in searchable format on the City's website. Members of the public will also have an opportunity to review and comment on the proposed Annual Financial Analysis.

Developed performance benchmarks for city services and post them online

An initial round of performance benchmarks has been released containing key performance indicators for the Departments of Business Affairs and Administration, Streets and Sanitation, and 311 City Services. The benchmarks, released on the City of Chicago's Data Portal, display graphs illustrating the amount of time departments take to complete services and requests such as granting a Limited Business License or Retail Food License, responding to a Tree Debris or Rodent Baiting Service Request, or answering a call at the 311 Call Center. The release is the first in what will become a full set of performance benchmarks to be developed within the first 100 days.

Launched Tax Increment Finance (TIF) Reform Task Force

A Tax Increment Finance Reform Task Force has been assembled to bring transparency, accountability and efficiency to the TIF system. The task force is charged with crafting a TIF policy with formal guiding principles, developing Return on Investment criteria that can be used to measure TIF performance, recommending concrete steps for increasing TIF transparency, and evaluating the role the TIF program plays in the overall City budget. The task force will complete its work over a three-month period. In addition, the Mayor has released TIF data online in a machine-readable format, allowing every citizen to download, embed, or use the data in the development of new applications.

Put lobbying activity online

New and comprehensive lobbying data posted on the City's web site will allow every citizen to track and find information on lobbyists, what they are lobbying for, and which government officials they have lobbied. Specifically, eight separate datasets have been compiled and reviewed to provide extensive background on lobbyist expenditures, gifts, compensation, registrations, terminations, and activities. In concordance with other data sets developed and released by the Mayor's Office, the lobbying data is machine readable to facilitate an extensive variety of uses and applications.

Posted city budget online

The mayor posted a searchable version of the 2011 Appropriation Ordinance on the City of Chicago's Data Portal after a full review to ensure its presentation was clear and easy to understand. The full release included three separate datasets containing budgeted expenditures, positions and salaries organized by department, and a complete list of current city employees and salaries. Moreover, the budget data was presented in a machine-readable format, making it easy to download, embed, and use in the development of new applications.

Established public-private partnership to help expand broadband access

Comcast launched Internet Essentials, a public-private partnership, to offer families of the 330,000 students who receive free lunches at Chicago Public Schools access to broadband Internet at home at a reduced rate. Participating families will be able to purchase broadband Internet service at \$9.95/month and computers for \$150, a fraction of the price of regular broadband packages. The program will not feature any installation or service fees. In addition, many of the city's libraries are participating in training and awareness programs, as well as business courses designed to promote technology resources to the citizens of Chicago. The Internet Essentials program will launch this fall, in conjunction with the 2011-2012 school year.

Announced \$75 million in savings to the FY 2012 Chicago Public Schools budget

Mayor Emanuel and CPS CEO Jean-Claude Brizard announced savings of \$75 million to Chicago Public Schools' FY 2012 budget. The savings come from trimming administrative and non-classroom spending, keeping cuts as far away from students and the classroom as possible. The plan achieves the savings through implementing reductions to Central Office departments

(\$16 million); minimizing debt servicing costs (\$44 million); decreasing reliance on privatized custodial services (\$7.3 million); increasing efficiency of utilities, waste management and cleaning staff (\$1.1 million); reducing the size of the vehicle fleet (\$5 million); reducing equipment budget for non-teaching staff (\$1.2 million); closing apprentice engineer program for non-CPS students (\$520,000); and by shrinking roving custodial crew (\$200,000).

Advocated for state legislation enabling Chicago Public Schools to lengthen school day

Governor Quinn signed into law education reforms that will pave the way for Chicago Public Schools to lengthen the school day and improve teacher performance standards. Mayor Emanuel spoke at the signing and praised the reforms for the impact they will have on students in Chicago. "This legislation will help ensure that Chicago has the tools we need to give our children the education they deserve," he said. "By giving students a longer school day and improving the performance standards for teachers, today we take a major step toward ensuring that every child, in every Chicago neighborhood, has access to a world-class education."

Engaged stakeholders to develop new teacher evaluation approach

Chicago Public Schools is currently hosting 200 teacher focus groups in partnership with the Chicago Public Education Fund regarding the creation of a new teacher evaluation system. To date, 140 focus groups have been completed, demonstrating that the evaluation will be built in partnership with teachers. In final form, the evaluation system will include a plan for professional development that supports the individual needs of teachers and a report card to assess the teacher training programs using currently available data.

Outlined priorities and action plan for parental engagement strategy

Chicago Public Schools CEO Jean-Claude Brizard launched the creation of a parent-teacher agreement by meeting with a group of parents on the West Side to initiate a city-wide discussion on the need for authentic parent engagement. The discussion will help CPS generate a vision for parent and community involvement, determine the structure of the school report card, develop a communications toolkit, and create the parent/teacher agreements needed to support that vision. In addition, CPS has begun reviewing the "best in class" agreements that currently exist, specifically from the KIPP and UNO charter schools. The results of this review will also be incorporated into CPS's development process.

Convened food desert summit

CEOs from six major grocery chains convened on Chicago's West Side to discuss their plans to expand into communities that lack access to fresh foods, and to begin a dialogue with Mayor Emanuel about additional steps they can take to scale these efforts. The Mayor used the occasion to release a new food desert map that added layers of data to produce a more refined look at desert locations, and delivered detailed business plans for each area to spur development.

Selected pilot location for first two miles of protected bike lanes

The first half-mile of protected bike lanes has been developed and opened for public use on Kinzie Street in the downtown area. The lanes will allow bikers to travel safely along roads without impeding motorists, pedestrians, or parking availability. The half-mile stretch of protected bike lane on Kinzie Street connects the two most popular streets in Chicago for bikers – Milwaukee Avenue and Wells Street. The pilot program on Kinzie Street will be observed closely by CDOT and the Mayor's office, and will be examined for safety, efficiency, and economic development outcomes.

Initiated alternatives analysis for Bus Rapid Transit pilot

The Chicago Transit Authority initiated the alternatives analysis process by putting a notice on their website informing the public of the analysis to be performed on Western and Ashland Avenues. The analysis will determine which corridor can most benefit from piloting the expanded service of bus rapid transit. In addition, CTA has sent invitations for a stakeholder panel that will hold its first meeting in early July, which is one of the requirements for the Federal Transit Administration's alternatives analysis grant.

Began mergers of Revenue/Finance and General Services/Fleet Management

The administration has begun the process of consolidating the Revenue / Finance and General Services / Fleet Management departments in key areas that will provide greater efficiency immediately. Employees in the Revenue and Finance

departments have met several times to identify roles, responsibilities, and the transfer of duties. As a result of their efforts, key functions of Revenue and Finance, such as Human Resources, will be fully merged by June 17th, and Finance and Administration will be merged by June 30th. In addition, senior staff from the General Services and Fleet Management departments have met to discuss consolidation, and a One Year Plan for the Consolidated Departments of General Services and Fleet Management and a Senior Staff Reduction Plan have both been prepared and submitted.

Launched One Summer Chicago and began evaluation process

One Summer Chicago is a collaborative effort between the City, County, foundation, and business community to provide summer programming for youths. As part of this effort, Cook County Board President Toni Preckwinkle, Mayor Emanuel, and the foundation and business communities launched a pilot program in Garfield Park, Englewood, Woodlawn, and Little Village. The pilot program will provide funding to scale-up successful summer programs and consult a broad range of civic, faith, community and philanthropic leaders to determine community programming needs. In addition, One Summer Chicago has launched a web portal to serve as a resource for information about summer programs across the city and county to allow Chicago citizens and businesses to directly donate to the pilot program.

Halted all credit card use by City sister agencies and ordered audit of all City-owned expenditure and reimbursement policies

Mayor Emanuel ordered all City sister agency employees to stop using government-issued credit cards and terminate any credit card agreements that provide credit cards to individuals for general use. In a memo issued to all Cabinet members, the Mayor also suspended all employee reimbursement plans until reformed policies for reimbursements are adopted by each agency. Emanuel also ordered the City Comptroller to assemble a team of pro bono auditors to conduct an immediate review of all City and sister agency expenditure and reimbursement policies to ensure no taxpayer funds are ever used for items not critical or appropriate for City or sister agency operations.

Accelerated development of multi-year water management plan

The Department of Water Management has made steady progress in the development of key components of a comprehensive multi-year water plan, focusing primarily on revamping water meter installation, overhauling the water main replacement program, and developing incentives for green infrastructure construction. For example, the City has identified water main replacement as a high priority in our Water Conservation Program, as it has demonstrated a large impact on the decline in water pumpage. The Department has therefore dedicated funding for a water main program and has taken measures to re-bid contracts to take advantage of lower prices. Additionally, in the effort to develop incentives for green infrastructure construction, the Mayor's Office will host a series of meetings with department heads to discuss the use of green technology in infrastructure projects.

Developed public health goals

A comprehensive strategy has been drafted to identify ambitious public health goals and outline a structure for implementation. Funding has been secured for a number of key initiatives, including \$11.5 million for a Chicago Tobacco Prevention Project, and \$5.8 million for "Healthy Places," a program that will address obesity in Chicago by creating healthier environments where Chicagoans live, work, learn and play. In the coming weeks, a select group of stakeholders will continue to hone a clear set of priorities and measurable objectives that will guide Chicago's public health strategy, raise the health awareness of residents, and better coordinate services and resources.

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